

CITY OF *Alexandria* VIRGINIA



FY 2010 Proposed Budget

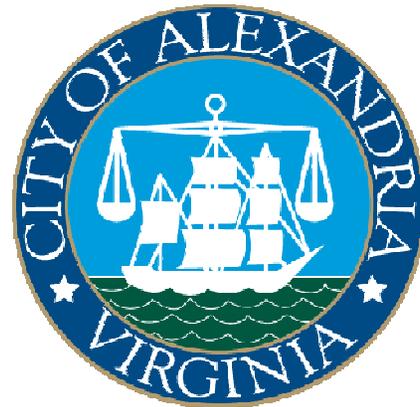


M A N A G I N G F O R R E S U L T S

FY 2010 Budget Work Session

Capital Improvement Program

February 23, 2009



Capital Improvement Program Work Session Agenda

- 6-Year Capital Expenditure Totals (p. 2-18 to 2-28)
 - Summary Expenditure Tables (p. 4-3 to 4-17)
 - Capital Project Highlights (p. 2-10 to 2-17)
- FY 2010 – FY 2015 CIP Financing (p. 2-22 to 2-25; 5-3 to 5-9)
- Unfunded Projects (p. 2-18 to 2-20)
- CIP Prioritization and Development (p. 2-3 to 2-9)
- Additional Dedicated Real Estate 1¢ for Capital Projects (p. 2-8)



FY 2010 – FY 2015 Capital Improvement Program Expenditures by Category (p. 4-3 to 4-17)

TABLE 2
Summary of Capital Improvement Program by Project Group
FY 2010 - FY 2015

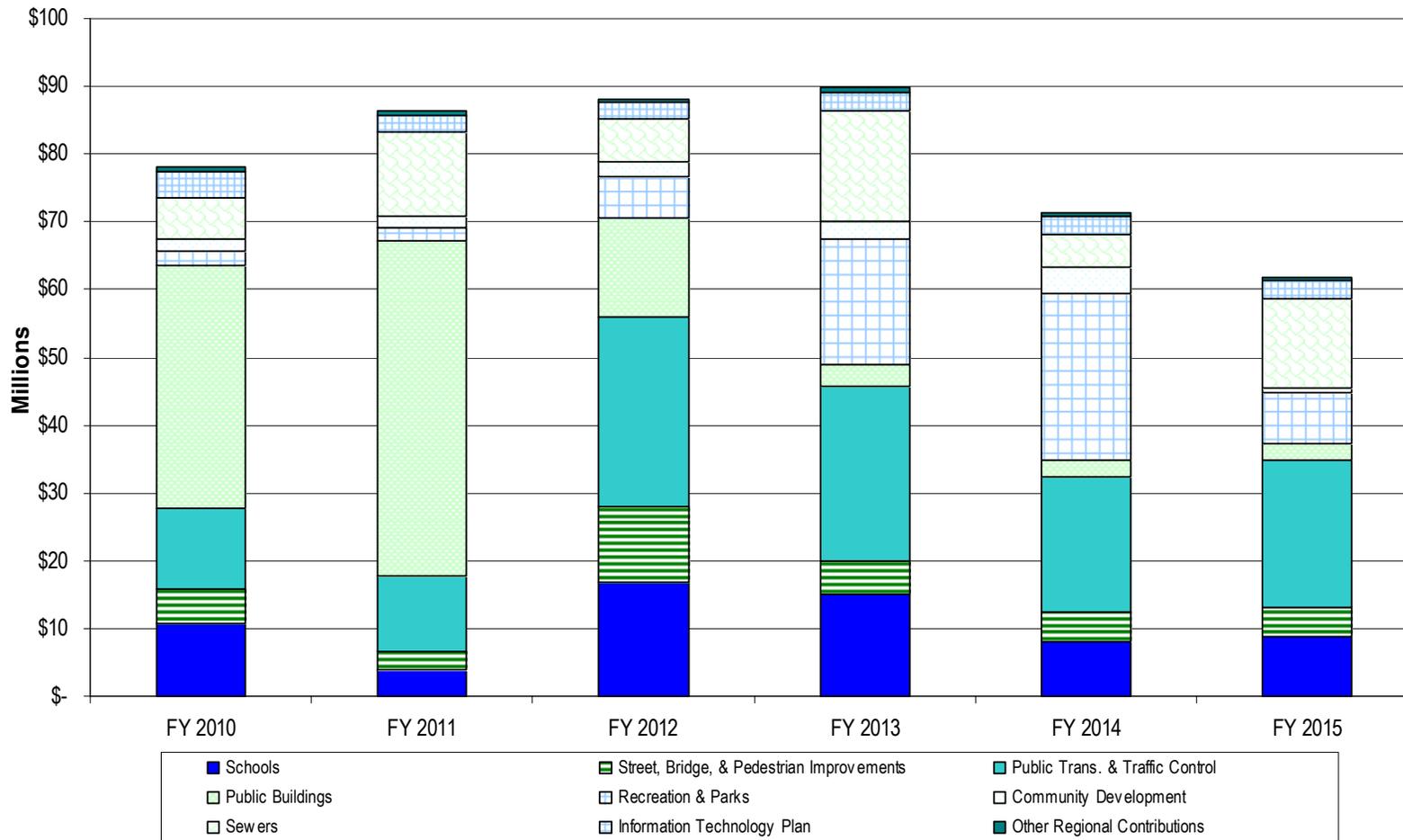
City Share by Program Year								
SECTION	Unallocated Balance*	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total
Schools	\$214,980	\$10,635,677	\$3,957,739	\$16,890,714	\$14,974,499	\$8,112,634	\$8,780,659	\$63,351,922
Community Development	\$5,402,097	\$1,622,000	\$1,697,000	\$2,089,000	\$2,677,000	\$3,968,000	\$780,000	\$12,833,000
Recreation & Parks	\$11,940,506	\$1,395,320	\$1,282,346	\$6,125,000	\$18,309,500	\$24,625,000	\$7,520,000	\$59,257,166
Public Buildings	\$5,879,755	\$35,594,563	\$49,282,763	\$14,337,563	\$2,937,563	\$2,065,563	\$2,191,563	\$106,409,578
Public Transportation & Traffic Control	\$3,856,307	\$8,915,000	\$11,147,000	\$28,017,750	\$25,873,050	\$19,918,267	\$21,637,050	\$115,508,117
Street, Bridge, & Pedestrian Improvements	\$6,623,674	\$2,480,250	\$1,649,000	\$10,125,000	\$4,016,000	\$3,375,000	\$3,346,000	\$24,991,250
Sewers	\$16,463,340	\$6,123,300	\$12,351,169	\$6,452,000	\$16,305,684	\$4,733,000	\$13,131,000	\$59,096,153
Other Regional Contributions	\$0	\$637,963	\$632,866	\$625,806	\$617,860	\$612,059	\$616,594	\$3,743,148
Information Technology Plan	\$3,029,665	\$3,981,500	\$2,510,000	\$2,273,500	\$2,741,000	\$2,749,500	\$2,693,500	\$16,949,000
Expenditure Reductions to-be-determined	\$0	\$0	\$0	(\$32,547,032)	(\$26,361,037)	(\$13,712,024)	\$0	(\$72,620,093)
TOTAL	\$53,410,324	\$71,385,573	\$84,509,883	\$54,389,301	\$62,091,119	\$56,446,999	\$60,696,366	\$389,519,241

* Unallocated balance as of January 2009



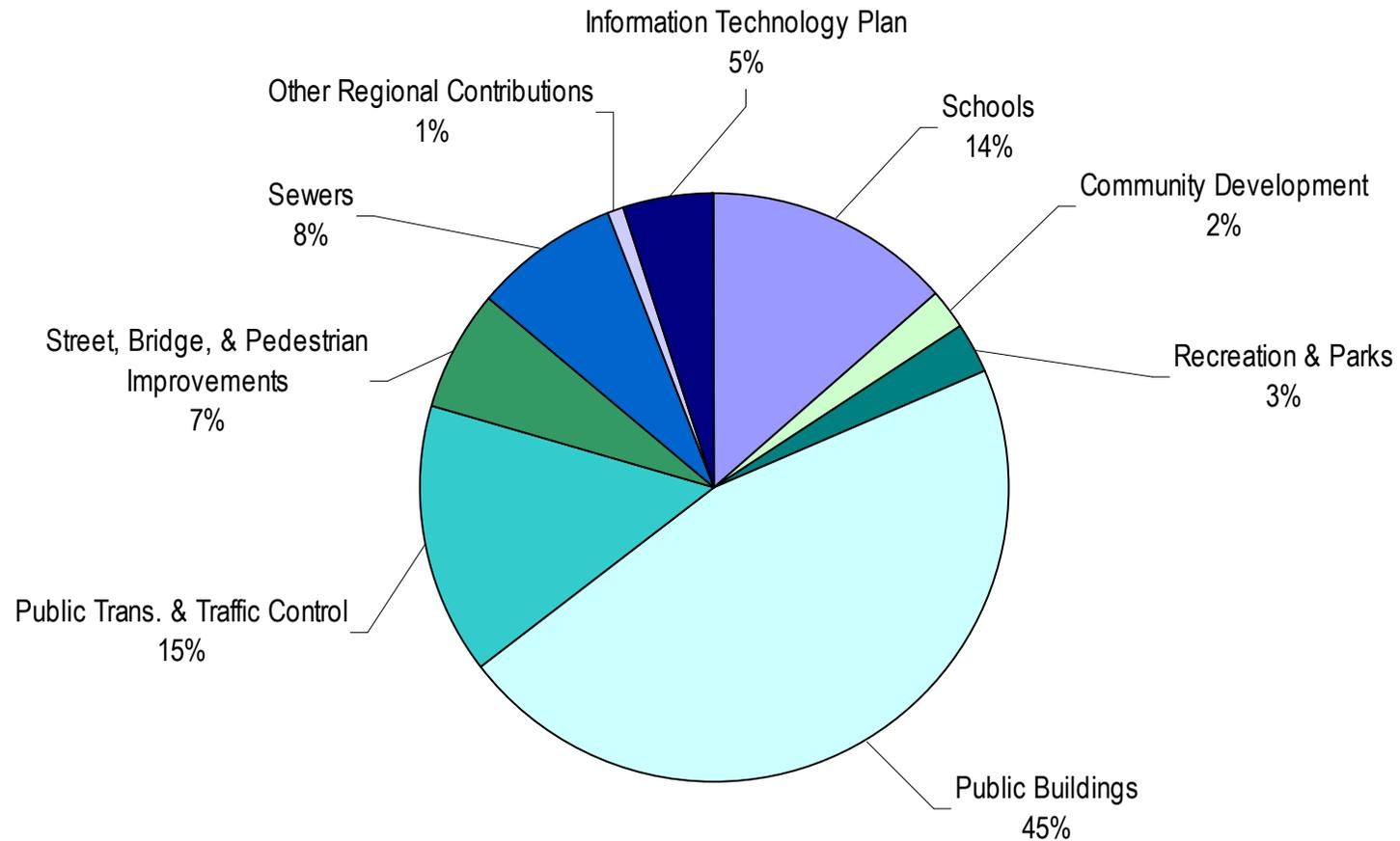
FY 2010 – FY 2015 Capital Improvement Program

CIP USES: FY 2010 - FY 2015



FY 2010 – FY 2015 Capital Improvement Program

FY 2010 All Funds Capital Budget By CIP Project Category
(\$78.1 million)



FY 2010 – FY 2015 Capital Improvement Program Economic Stimulus Package

- In response to the Federal Economic Stimulus Act, the City developed a list of possible projects totaling \$584.3 million. Many of the projects in the City's submission are also in the FY 2010 – FY 2015 Capital Improvement Program.
- Projects on the list include:
 - \$40 million for Alexandria City Public Schools
 - \$60 million for City buildings and green retrofitting projects
 - \$100 million for transportation needs – transit, trails, and roads
 - \$90 million for infrastructure improvements
 - \$19 million for affordable housing
 - \$40 million for Alexandria parks



FY 2010 – FY 2015 Capital Improvement Program

Capital Project Highlights (p. 2-10 to 2-17)

- In keeping with the heavy focus on capital maintenance, this program includes \$2.3 million in FY 2010 (\$16.1 million total from FY 2010 – FY 2015) for multiple capital facilities maintenance programs (CFMP's)
 - Parks & Recreation p. 6-30; Historic Facilities p. 6-51; Fire Stations p. 6-56; Sheriff/Public Safety Center p. 6-60; Mental Health Facilities p. 6-64; & General Government Facilities p. 6-70
- The New Police Facility drives the total CIP for FY 2010 (\$31.3 million) and FY 2011 (\$37.9 million) (p. 6-52 to 6-53)
 - Includes \$19.7 million for IT related equipment
 - There will be opportunity to discuss the status of the construction contract in more detail as a docketed item at the March 10 City Council legislative meeting



FY 2010 – FY 2015 Capital Improvement Program

Capital Project Highlights (p. 2-10 to 2-17)

- \$8.3 million is planned in FY 2010 – FY 2012 for the construction of a fire station in the Eisenhower Valley.
- Planning and Programming is currently funded to establish viable facility concepts for consideration in the FY 2011 CIP. Total funding levels for this project have not yet been determined; however, \$2.0 million has been planned for the Cameron Mills Station in FY 2011.
- The City is currently studying fire service needs to help determine the types of fire programs and facilities the City will require in future years. City Council's work session on Fire Department facilities is scheduled for March 24.



FY 2010 – FY 2015 Capital Improvement Program

Capital Project Highlights (p. 2-10 to 2-17)

- \$5.7 million is included for the highest priority ACPS projects (\$0.4M to help better deal with capacity issues and \$5.3 million for Minnie Howard and John Adams HVAC systems) – p. 6-4
- \$20.2 million in FY 2012 – FY 2014 for a major construction project (renovation or expansion) at Chinquapin Rec Center – p. 6-27
- \$30.0 million in FY 2012 – FY 2015 for the replacement and expansion of the DASH bus fleet – p. 6-77
- \$8.9 million in FY 2010 for WMATA capital contributions and a total of \$72.3 million estimated over the 6-year program – p. 6-80



FY 2010 – FY 2015 Capital Improvement Program

Capital Project Highlights (p. 2-10 to 2-17)

- \$19.2 million is planned over six years (FY 2010 – FY 2015) for street improvements Citywide
 - Includes Madison & Montgomery Streets p. 6-102; \$4.0 million for Edsall Road p. 6-98; \$3.1 for traffic calming p. 6-104; and \$3.4 million for bridge repairs p. 6-90)
- \$4.7 million in FY 2010 for sanitary sewer system capital projects (\$50.2 million over entire 6-year program) - p. 6-109 to p. 6-118
 - Sanitary Sewer projects are self-funded
- \$3.0 million for a New Payroll / Human Resources system (\$2.0 million in FY 2010 and \$1.0 million in FY 2011) – p. 7-22



FY 2010 – FY 2015 Capital Improvement Program

ACPS Capital Budget Scenario (p. 6-4 to 6-6)

- Total capital requests for FY 2010 – FY 2015 for Alexandria Schools equal \$86.7 million. Of this total, \$63.4 million is currently funded in the CIP. However, the \$72.6 million in expenditure reductions to-be-determined will likely impact funding for ACPS in FY 2012 – FY 2014.

ACPS	Unallocated Balance	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	Total FY2010- FY2015
Total Expenditure Requests	\$214,980	\$10,635,677	\$3,957,739	\$16,890,714	\$14,974,499	\$8,112,634	\$8,780,659	\$63,351,922
Less Total Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NET FUNDED	\$214,980	\$10,635,677	\$3,957,739	\$16,890,714	\$14,974,499	\$8,112,634	\$8,780,659	\$63,351,922

Unfunded	\$0	\$10,919,055	\$12,465,709	\$0	\$0	\$0	\$0	\$23,384,764
Total Requests*	\$214,980	\$21,554,732	\$16,423,448	\$16,890,714	\$14,974,499	\$8,112,634	\$8,780,659	\$86,736,686

*Total requests differ from the School Board's CIP request which was presented to the Board on November 6, 2008. Total requests incorporate changes to the FY 2009 and FY 2010 plans which were made at the School Board's CIP budget work session on December 12, 2008.

- The joint budget work session with the School Board is scheduled for March 9.



FY 2010 – FY 2015 Capital Improvement Program

Major Capital Investment Opportunities

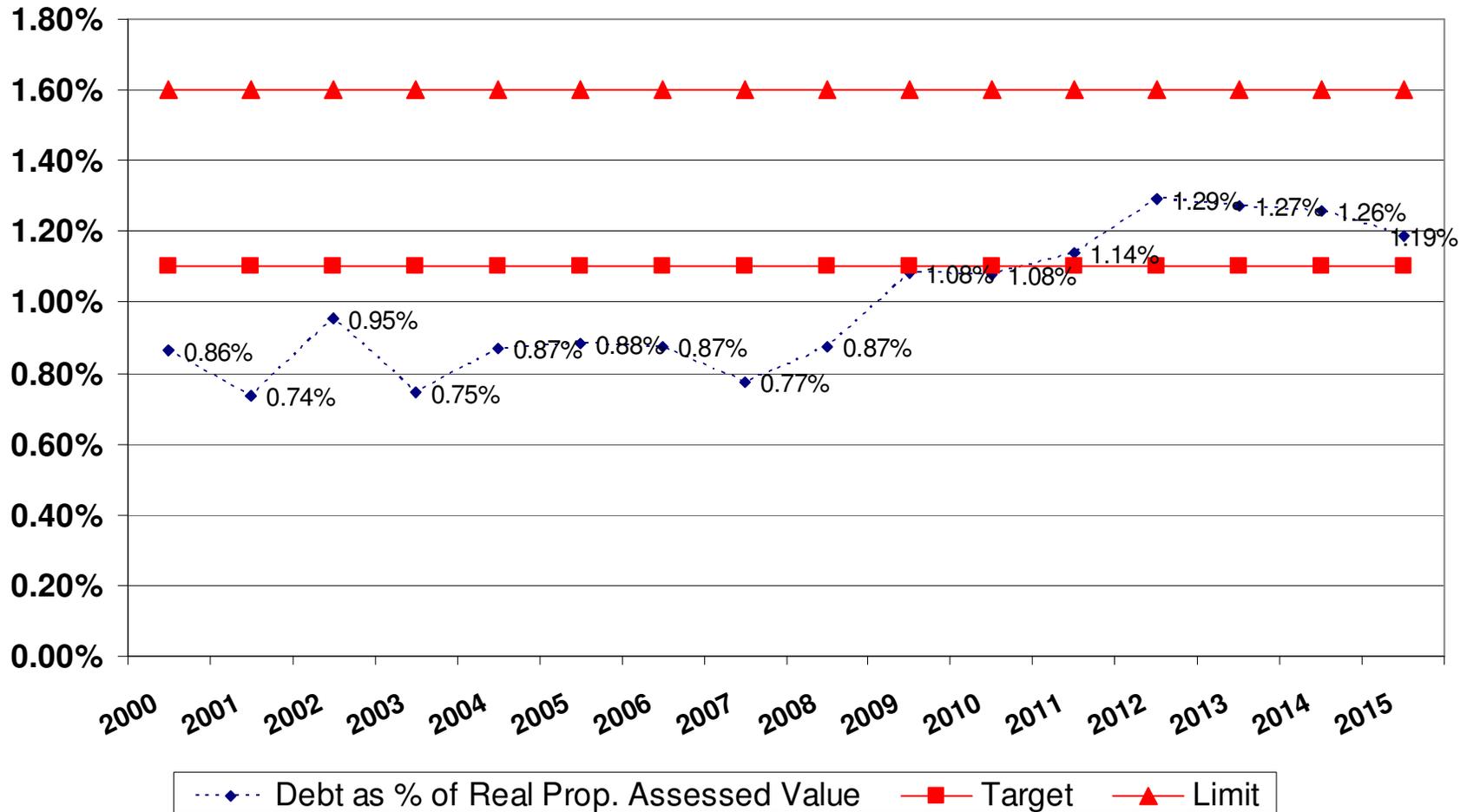
The following major capital investment opportunities (and corresponding funding options) will be studied in the near term – these projects currently do not have specific dollar amounts designated in the proposed capital program

- Potomac Yard Metrorail Station – p. 6-82
- Landmark Mall redevelopment – p. 6-15
- Waterfront and Braddock small area plan implementations – p. 6-13 and 6-14
- King - Beauregard City Office Complex – p. 6-66
- High Capacity Transit network citywide – p. 6-81
- ARHA Capital Needs



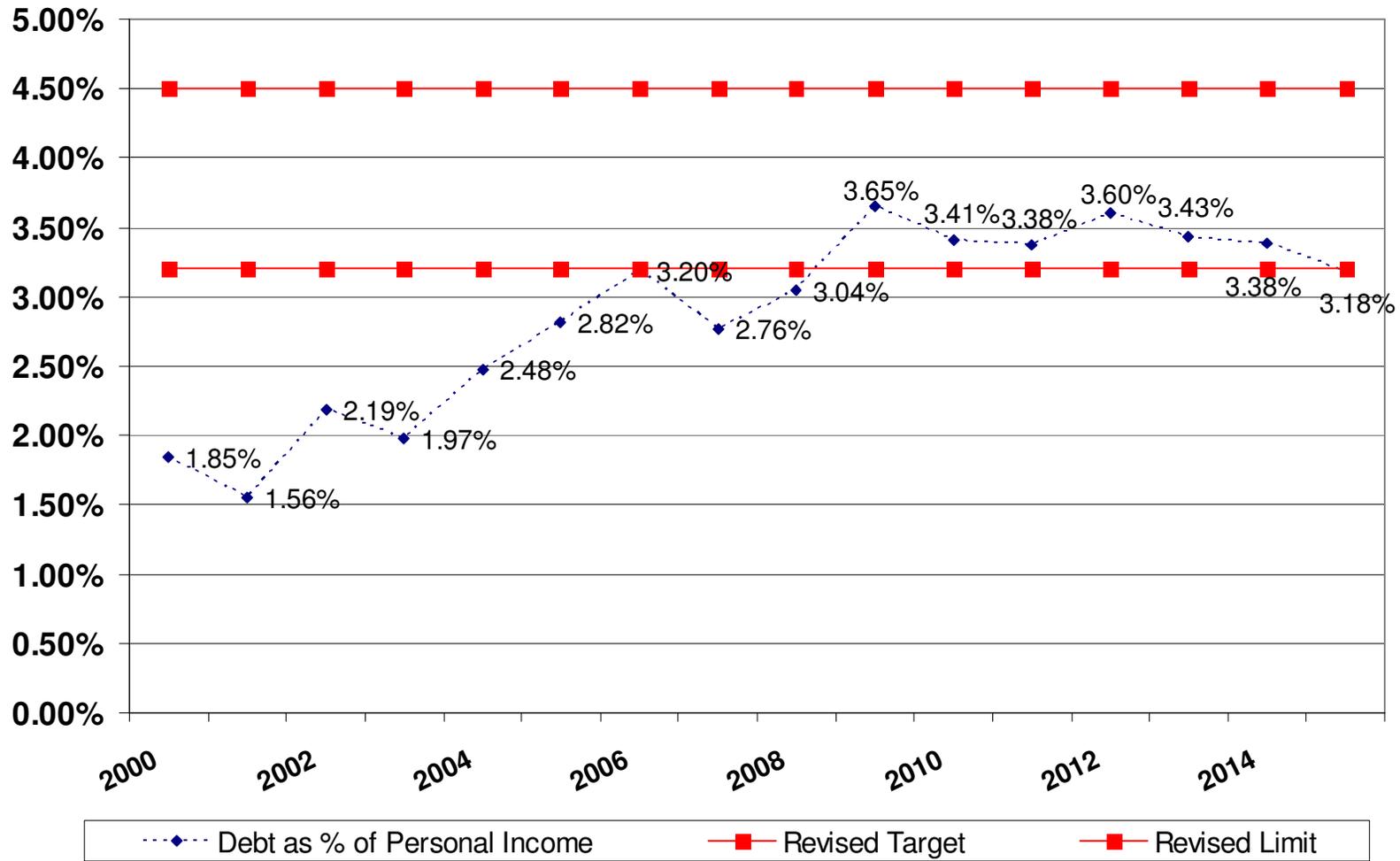
FY 2010 – FY 2015 Capital Improvement Program

Proposed CIP FY 2010-2015
Debt as Percent of Real Property Assessed Value



FY 2010 – FY 2015 Capital Improvement Program

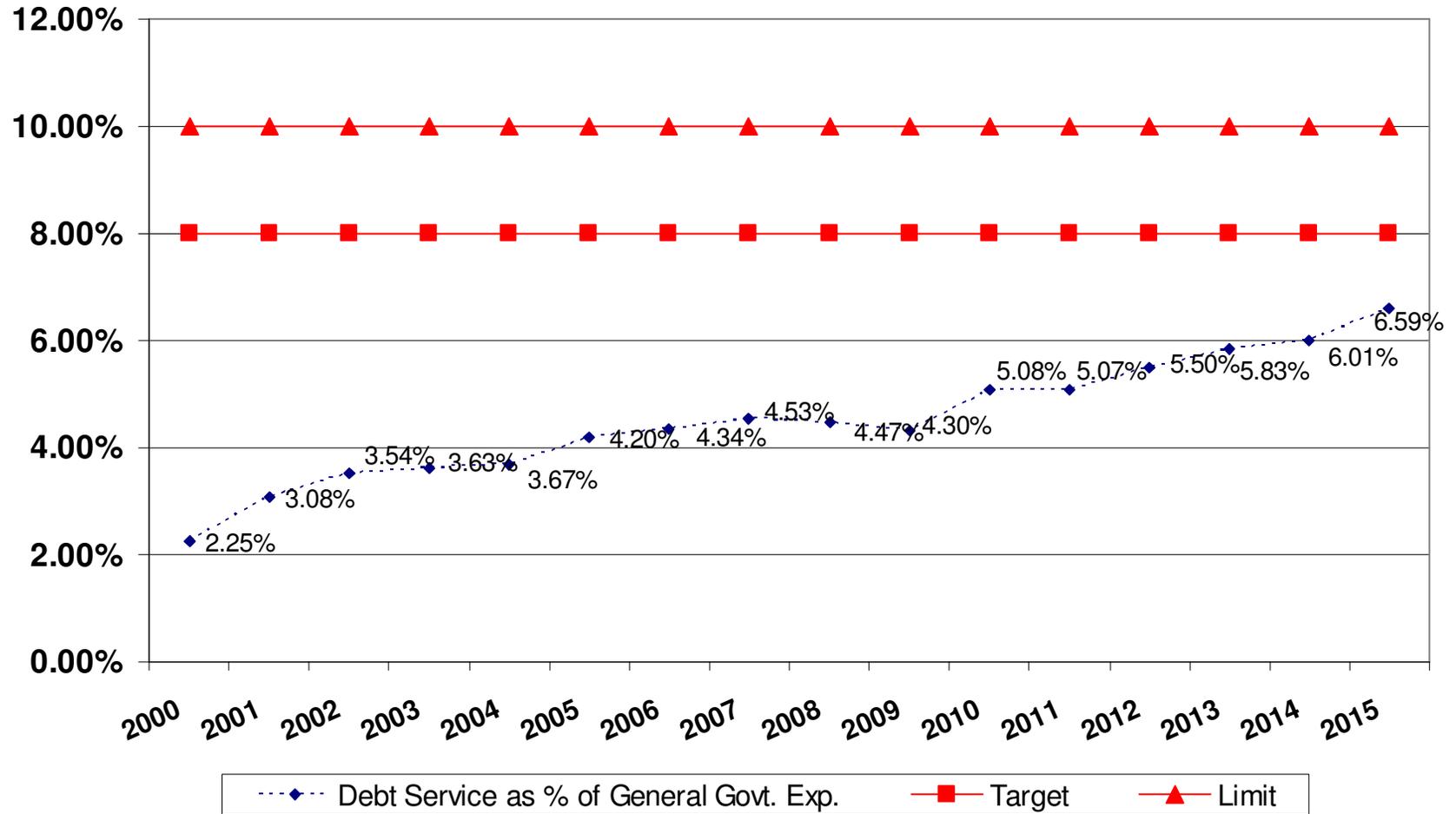
Proposed CIP FY 2010-2015
Debt as Percent of Personal Income



FY 2010 – FY 2015 Capital Improvement Program

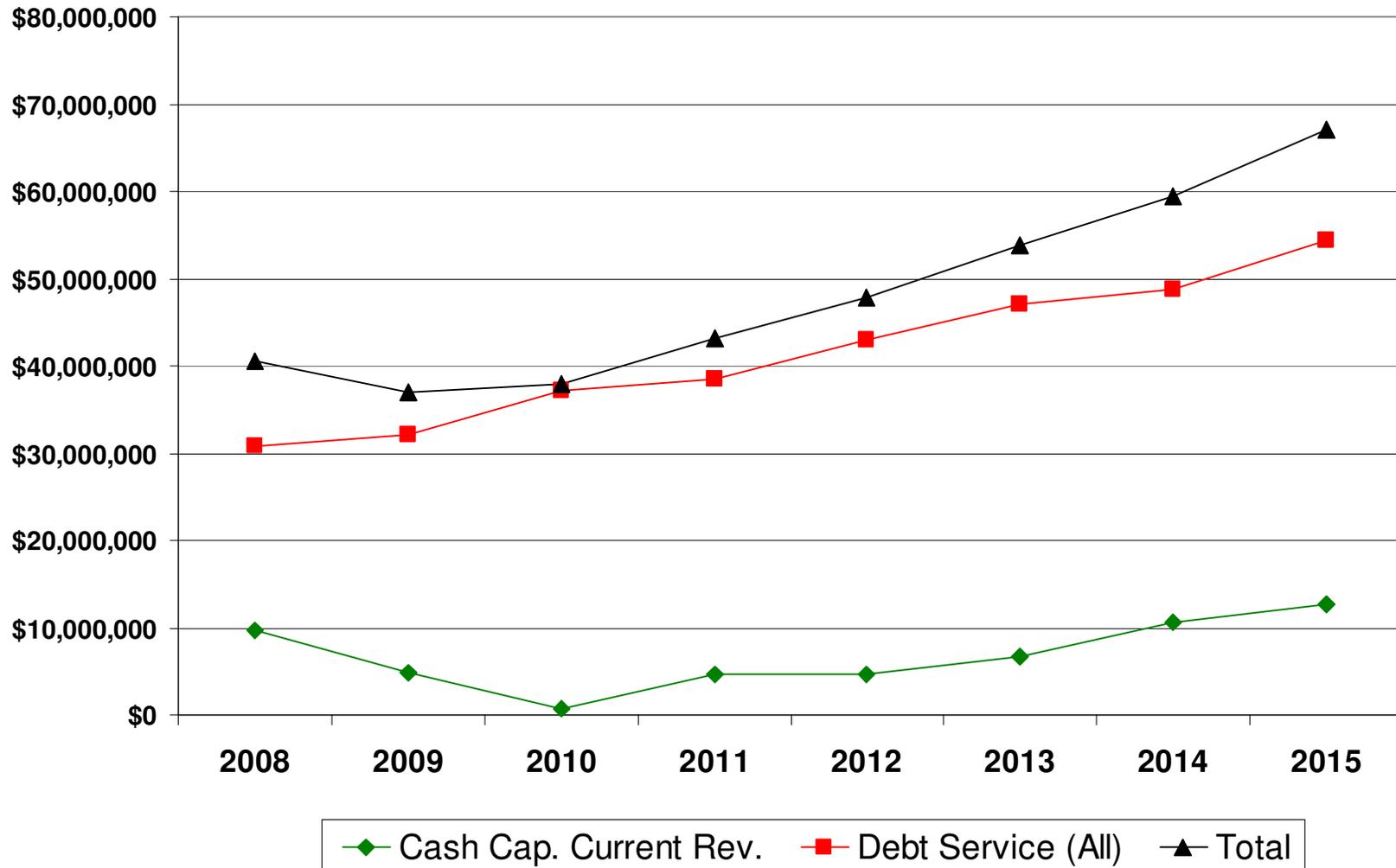
Proposed CIP FY 2010-2015

Debt Service as Percent of General Government Expenditures



FY 2010 – FY 2015 Capital Improvement Program

CIP Impact on Operating Budget
(with Proposed FY 2010-FY 2015 CIP)



FY 2010 – FY 2015 Capital Improvement Program

Unfunded Capital Project Requests

- Unfunded Projects in FY 2010 – FY 2012 (p. 2-18)
 - \$54.9 million of capital projects are specifically designated as unfunded in FY 2010 – FY 2012 (\$22.5M in '10; \$29.7M in '11; \$2.7M in '12)
- Expenditure Reductions To-be-Determined (p. 2-19)
 - An additional \$72.6 million in reductions to capital projects currently identified as funded needs to be identified in FY 2012 – FY 2014 in order to fall within City financing limits
 - These actual project reductions have not been identified in the proposed plan.



FY 2010 – FY 2015 Capital Improvement Program

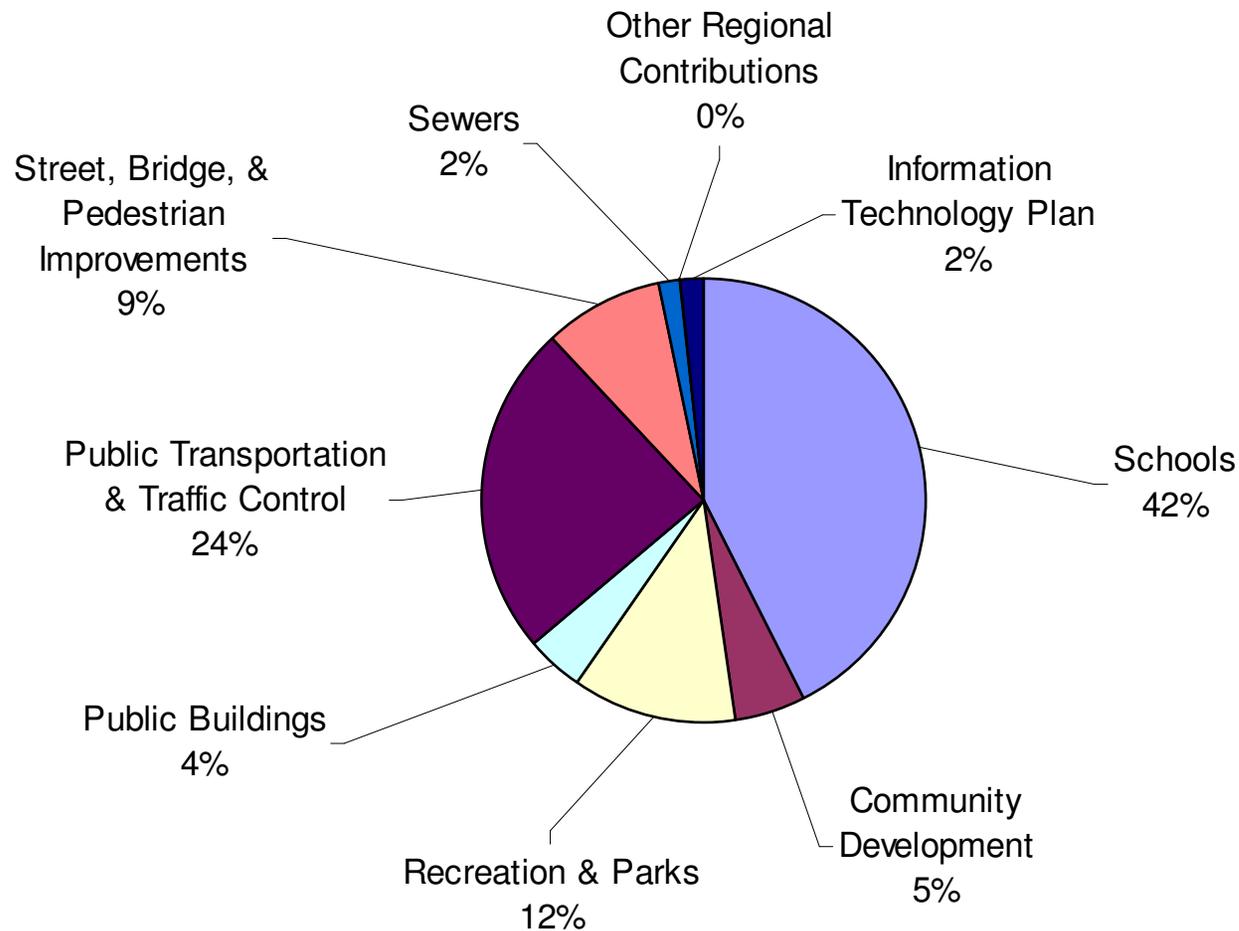
Unfunded Projects Highlights (p. 2-18 to 2-20)

- \$1.4 million for the James Polk gymnasium project in FY 2010 (p.6-6)
- \$2.3 million from FY 2010 – FY 2012 for implementation of the City Wayfinding Sign Program (p. 6-10)
- \$5.7 million in FY 2010 – FY 2012 for the Patrick Henry Rec Center renovation (p. 6-28)
- \$0.9 million in FY 2010 to continue the Artificial Turf Field Program (p. 6-34)
- \$8.3 million in FY 2010 and FY 2011 for the replacement and expansion of the DASH bus fleet (p. 6-77)



FY 2010 – FY 2015 Capital Improvement Program

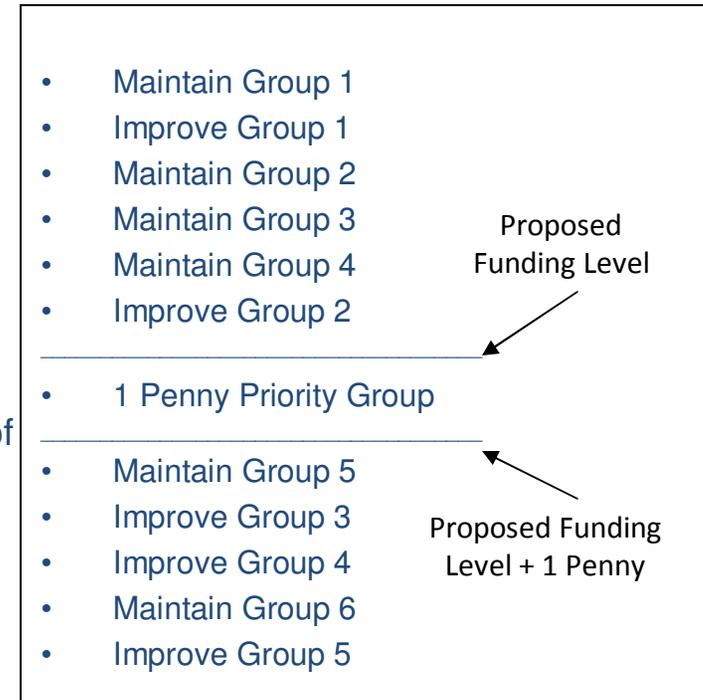
Unfunded Project Totals by Category



FY 2010 – FY 2015 Capital Improvement Program CIP Prioritization and Development (p. 2-5 to 2-9)

The development of the FY 2010 – FY 2015 Capital Improvement Program was relatively similar to the process used the last few years.

- Managing Departments developed capital project requests for the six year period.
- The requests were divided into projects that maintain facilities and infrastructure at current levels and those that improve upon the size or capabilities of those facilities.
- Departments ranked their submissions within the maintain and improve project lists.
- The CIP Steering Committee produced an overall ranking of projects for FY 2010 and FY 2011 (FY 2012 – FY 2015 projects were not ranked individually)
- The City Manager used the Committee’s rankings to inform the FY 2010 – FY 2015 Proposed Capital Improvement Program



FY 2010 – FY 2015 Capital Improvement Program

Additional Dedicated Real Estate 1¢ for Capital Projects

City Council's budget guidance allowed the City Manager to propose additional capital expenditures, above those able to be funded within the existing FY 2010 revenue sources. The following FY 2010 projects are tied to this additional 1¢:

- James Polk Elementary School Gymnasium - \$1.4 million (p. 6-6)
- Back-up Government Operations Center - \$0.3 million (p. 6-55)
- Artificial Turf Field Program - \$0.9 million (p. 6-34)
- Transit Pedestrian Improvement Grant Match - \$0.3 million (p. 6-78)
- Street & Sidewalk Reconstruction - \$0.4 million (p. 6-93 & 6-103)



